

A more effective and individual work onboarding experience

# // Introduction

### The Challenge

Design a software (SaaS) desktop web app for companies to use internally for their onboarding process. Research will be key to determine the needs and develop an MVP based on the findings

### Research

01 Benchmark
02 Survey
03 Interviews
04 Affinity map
05 interviews insights
06 Insights-Solutions
07 Business goals

## Information Architecture

- 01 Feature Priorization
- 02 Task Analysis
- 03 Use Case
- 04 User Flow
- 05 Site Map
- 06 Hierarchical User Flow

## Design Process

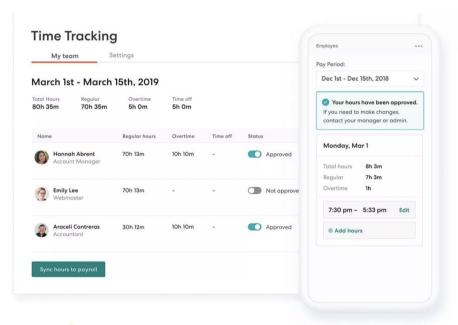
- 01 Brand
- 02 Style Tile
- 03 Problem Statement
- 04 Persona
- 05 Scenario
- 06 Prototype
- 07 Design Variations
- 08 Desirability Test
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- 10 Next Steps

# Research

- 01 Benchmark
- 02 Survey
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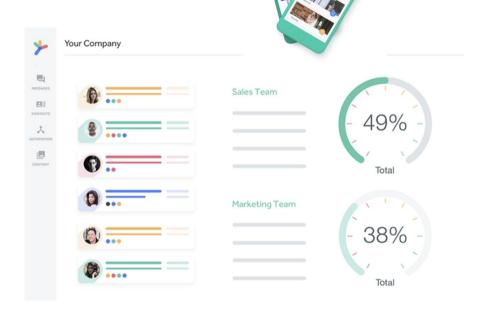
### 01 Benchmark

The first research and analysis done for the project was about analysing the market, what type of platforms and softwares are available and compare them. Through the analysis I could see things that work well and things that could improve. I compared the brand, colours, layout and features. I contacted a few of these companies and asked a free demo so I could even use it and see videos of how it works.





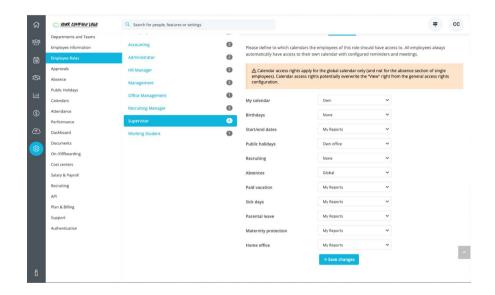
- Simple and clean design
- Use of ilustrations, friendly
- Desktop and App
- Interesting features: Surveys, Org Chart, Digital sign, Calendar





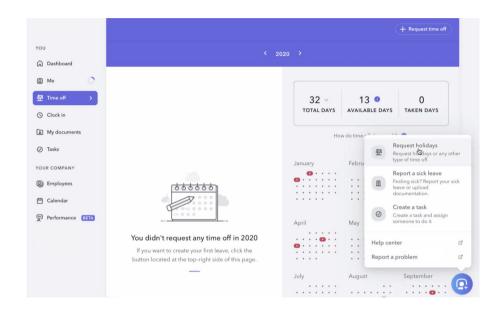
- Personalise the colours
- Fun Surveys for engagement
- Simple menu
- Use of photo members
- Interesting features: Social wall, Academy, one on ones

### 01 Benchmark



### Personio

- Unique Branding
- Busy layout
- Too complex
- Hard to navigate
- Very editable



### Factorial

- App
- Events and News
- Interesting features: Forms docs, calendar, e-sign, time off

## 02 Research Survey

Could you tell me about the best experience on an onboarding process? / Podrías describir tu mejor proceso de inicio en una empresa ¿que te qustó?

Made you feel at Home and part of the company from the very beginning.

The most I liked was to be treated as an individual human being and make feel useful from scratch. From my point of view is extremely important understand where is the information and who do what to make me effective.

Structured training Expectations setting QMS explanation

When I was allowed to shadow a staff who helped me learn by observation, do a gradual handover and enabled assimilation with other colleagues

The first day meeting everyone

I started an Internship program in a company that provided 1 week of presentations and training to help the group of new interns to understand the company's structure, processes and goals. It was excellent.

I haven't had any really good experiences, to be honest. I did hear once about an onboarding process where people got a welcome package with their work laptop and phone, and a t-shirt and welcome message, and I thought that seemed nice, very welcoming.

Everyone on the team took the time to tell me about work and their role

Didn't have one

A good personal introduction to the different departments and good facilitation of the area where work

At Glovo, without a doubt. Started on a Wednesday and all Wed and Thu were just for onboarding. Had meetings scheduled with HR people and my future team and had a lot of time to get used to the vibe and getting to know the company before I even started jumping onto responsabilities

Mar's interview recorded;)

In the survey I asked some open answer questions, and it really gave me ggod insights about people's experiences. The best experiences and the worse, how they felt and how they will like to feel next time.

## 02 Research Survey

What part of the onboarding you don't like or makes you feel uncomfortable? / ¿Qué parte del proceso de inicio no te gusta o te incomoda?

Lack of time...

I hate unclear situations and dead time during my onboarding process.

Company culture. Difficult to judge and grasp it from interviews or onboarding

Navigating office culture

Receiving too much information too quickly.

Lack of training, also coworkers who are not available or willing to help.

There's always a lot of uncertainty involved in onboarding and personally I don't do well with such uncertainties, it makes me anxious. The onboardings I have had so far were all totally unprepared; I would come in on my first day and they'd have to find someone last minute to help me get settled in the most basic things (like how the printer works) and usually that person wouldn't have that much time anyway. Usually what happens is that they give you a desk and tell you to read stuff and if you have any questions, just ask. Most of the time you can't even log in yet cause someone forgot to request a new account for you. And then they organize info days for new personnel, but usually a few months after you have started, so you don't really need it anymore. To be fair though, I've only ever worked in public/government institutions, and they're a totally different breed than private companies, I imagine.

Getting something wrong eg. names

Not knowing what you have to do or who to contact if need anything

When you have different actors with different company perceptions.

Nothing really, everything was very smooth

In the survey I asked some open answer questions, and it really gave me ggod insights about people's experiences. The best experiences and the worse, how they felt and how they will like to feel next time.

## 02 Research Survey

I decided to approach the research starting with a survey to understand better behaviours and opinions about the onboarding process from people between the age of 18 an 64 year old from different kind of backgrounds and job positions.

> 32 Answers

18-64yo Employees

70%

Felt nervous & motivated

100%

Believe the onboarding process is very important

80%

Have frustrations during the process and feel disappointed **75%** 

Used multiple softwares and tools to complete the process

I conducted a total of 12 interviews. For the project I wanted to interview people who was involved in an onboarding process. From HR people, to managers and also employees who have recently started a new job.

I interviewed 4 HR people and 2 managers. All of them from small to big companies (50 to 500 employees). One of them gave me a different perspective, he is a consultant and professor in human resources I contact through Linkedin and gave me more information about the importance of the onboarding and the pscycology behind it from the company and employee perspective. With 3 of them I was able to do a context inquiry, which means they shared with me their screen and I was able to see the software and tools they use. I saw welcome emails, tasks checklists, word files, etc.

I conducted 6 interviews with people who have recently started a new job (started 2 months to 12 months ago). I didn't want to approach any particular kind of employee so decided to focus on the process, before and during the onboarding. I decided to interview people who had a complete onboarding process, for jobs that are complex and long term employees so I could get more detailed information.

## 04 Research Affinity Map

### **Affinity map**

From all the information received I did an affinity map. I had so much information that decided to re-do the affinity map focusing on the most important areas, trying to narrow down the insights. I divided the information to do 2 different maps, one for HR and managers and one for employees.

### **Affinity map HR and Manager**

#### Company opportunity



- · Not communicating well the company culture and value
- · Not giving the same onboarding experience to all
- · Not engaging enough the new hire to the company
- · Spending quality time with them and value them
- · Giving them a structured plan and day schedule

#### **Onboarding Preparation**



#### Off-boarding Preparation



- Not having a good structure
- · Spending too much time doing things manually
- · Unprofessional files for checklists
- Not having enough control (keeping track) of the my tasks and new hire tasks
- Complex communication with others for new hire preparation (IT, managers, admin)
- · Using too many softwares for different things



## 04 Research Affinity Map

### **Affinity map HR and Manager**

### **Training**



- · Not well structured training
- Different people involved and poorly organised (resulting in different experiences)
- · Not spending enough time
- · Information coming from different places (pdf, emails, in person...)

#### Tools and other tasks



- · Using different tools and softwares
- Adapting to different tools and softwares
- · Poor organisation having things in different places
- · Time consuming, jumping from one tool to another

## 04 Research Affinity Map

### **Affinity map employees**

### Experience



### Tools and training





28-64yo Target 4 HR People
2 Managers
6 Employees

12 Interviews

28-64yo Target 4 HR People
2 Managers
6 Employees

Use multiple tools and softwares

Would like the process to be automatise, for repetitive tasks

Time consuming preparing and communicating with others (managers, IT)

Feel stressed due to not having an easy way to keep track of process

Eg: Notebooks, word, spreadsheets, PDF, excel, etc..

The onboarding sets the tone for the entire relationship. First feeling never goes away

12 Interviews

28-64yo Target 4 HR People
2 Managers
6 Employees

Feel frustrated for not providing a clear onboarding to new employee Feel stressed due to not having enough time to prepare the onboarding

Feel innefficient due to using too many tools and softwares

Not all onboardings can be exactly the same

12 Interviews

28-64yo Target 4 HR People
2 Managers
6 Employees

Feel lost in situations where they don't know what is expected from them

Don't feel valued when they can see there is no effort in their onboarding

Don't feel engaged and comfortable if they don't get introduced to others

of work and I realised I didn't sign the contract. They forgot

## 06 Insights

### Insights

**HR People** find difficult to **manage and keep track** of all the requiered tasks and **coordinate with others**.

**Managers** feel stressed preparing and welcoming new employees, and feel inefficient.

New employees feel overwehelmed and lost receiving too much information in different formats and not feeling engaged with the company.

### **Solutions**

HR People need a way to uniy, structure and automatise the onboarding process.

Managers need to be able to structure and plan the onboarding, at the same time than making it invidual for each new employee.

New employees need to feel guided and supported, at the same time feel valued and engaged with company and coworkers

### **07 Business Goals**

#### **Business Goal**

Provide companies with a platform that will help them to plan and structure the onboarding process for new employees. It will speed up the time spent in each task, so users can be more efficient and provide new employees with a great experience.

#### **Platform Goal**

The development of the application has the goal to become the main tool for HR people and Managers to plan and keep track of the onboarding process. Also to engage employees with the platform for ongoing learning and as a way to engage with other employees.

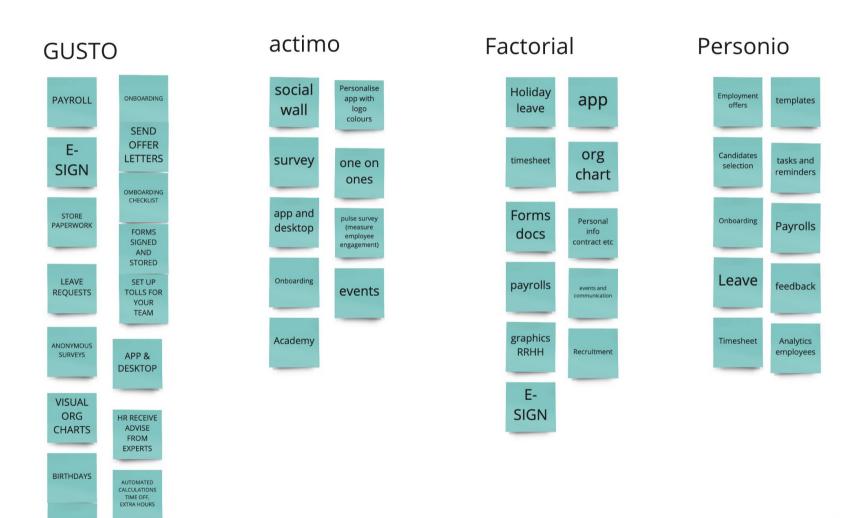
# Information Architecture

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### 01 Feature Priorization

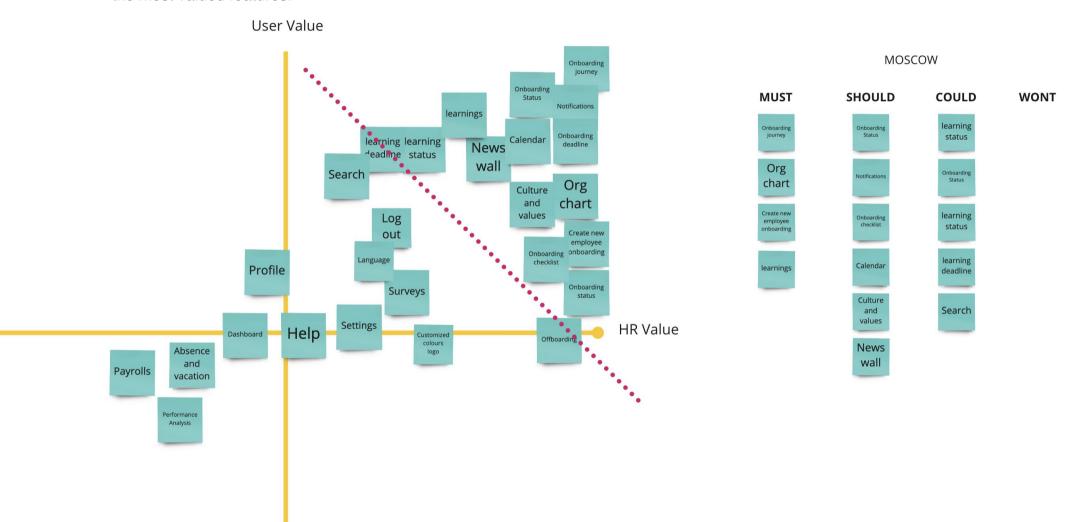
TIMSHEET

I did a feature analysis comparing different softwares and start seeing the features that would help and work for my platform.



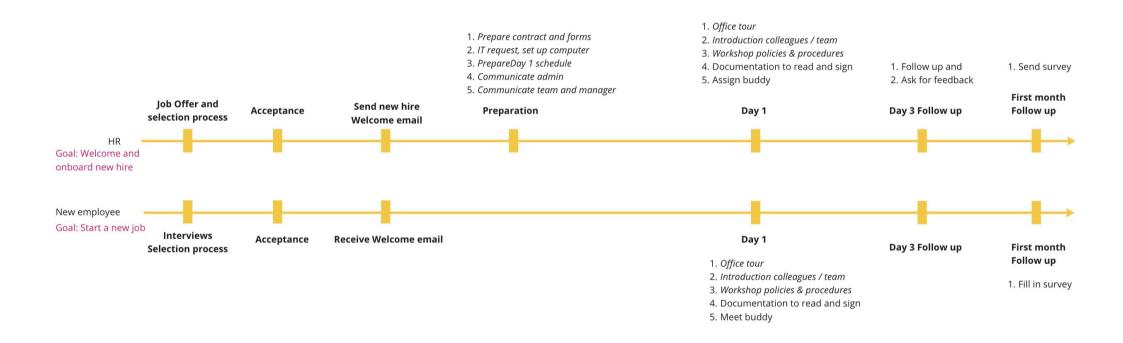
### 01 Feature Priorization

For the feature priorization I decided to compare the features that give more value to HR people compared to Users (employees). From those ones I did a moscow to see the most valued features.



## 02 Task Analysis

To have a better understanding of the process and how the HR tasks connects with the employees I did a task analysis comparing the actions in a timeline.



### 03 Use case

The first connection between the HR and the new employee would be through an email sent by the HR person to send instructions to the new hire.

#### NEW ACCOUNT USE CASE

Use Case 1	HR person creates new employee account with our software
Actor	HR person
Use case overview	Job offer has been accepted by the company and the employee. HR person starts the pre-onboarding process. Opens the software. Creates a new employee account. Sends invite to with login details to new employee.
Subject Area	Professional work
Actor(s)	The HR person and the new employee
Trigger	New employees need to have an account for the onboarding process
Precondition	Job offer has been accepted
Precondition	New employee has a starting date

#### BASIC FLOW: CREATE ACCOUNT

Description	This scenario describes the situation where the HR person creates a new account for the new employee
1	HR person logins software
2	Creates new account
3	Introduces name, surname
4	Introduces starting date
5	Introduces job position
6	Introduces department
7	Introduces workstation
8	Introduces email
9	Taps on create and send
Termination outcome	Account has been created and sent to new employee

### 03 Use case

HR persons needs to notify other people who are also responsible of te onboarding to coordinate tasks.

#### NOTIFICATION NEW EMPLOYEE USE CASE

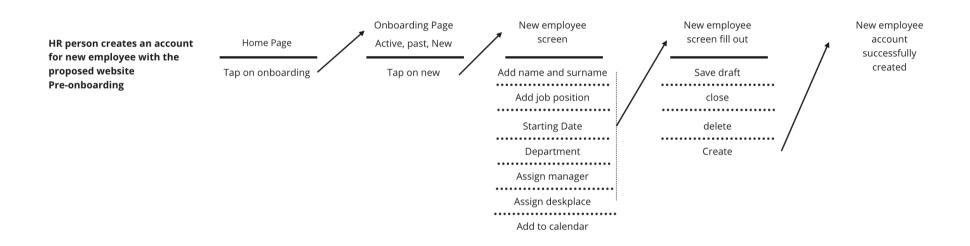
Use Case 1	HR person notifies others (IT, Admin, Manager) about new employee
Actor	HR person
Use case overview	Job offer has been accepted by the company and the employee. HR person starts the pre-onboarding process. Opens the software. Creates a new employee account and adds responsible for each task
Subject Area	Professional work
Actor(s)	The HR person and others involved in process like (IT, Admin, Manager)
Trigger	HR people needs to delegate tasks
Precondition	Employee account has been created
Precondition	There is a deadline for each task

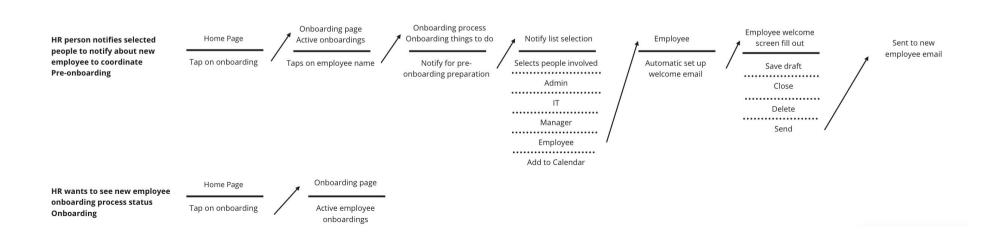
#### BASIC FLOW: NOTIFICATION NEW EMPLOYEE

Description	This scenario describes the situation where the HR person notifies IT, Managers and Admin people about new employee to set up and plan
1	HR person logins software
2	Sees predetermined list of tasks by software
3	Reviews tasks
4	Reviews responsible for tasks
5	Reviews deadlines
6	Adds name Manager and HR person
7	Taps on continue

### 04 User flow

In order to understand better the set of steps for each persona and each task I did a user fow for the HR, for the Manager and for the new employee





### 04 User flow

soon (date)

In order to understand better the set of steps for each persona and each task I did a user fow for the HR, for the Manager and for the new employee

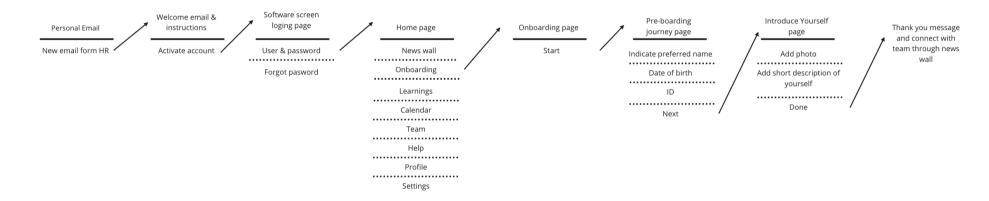
Onboarding page Onboarding process 4 tools selected Manager adds tasks (learnings Home Page Onboarding things to do List of tools Tools have been added to new Active onboardings screen and tools) to new employee employee onboarding program onboarding Tap on onboarding (tools be to set up by employee) Selects 4 tools Add Taps on employee name Add Learnings ...... Add set up tools Home Page New employee coming soon (date) Onboarding process Onboarding page Library of learnings List of software Manager adds tasks (learnings Home Page Active onboardings Onboarding things to do Learning has been added to new (duration) learnings and tools) to new employee employee onboarding program onboarding Tap on onboarding (learnings to be done by employee) Taps on employee name Selects learning Add Learnings Linkedin learnings ...... ...... Add set up tools Software learnings Home Page ...... Courses New employee coming soon (date) Onboarding process Onboarding page Manager has scheduled some Manager schedules first day of Home Page Calendar Onboarding things to do Active onboardings meetings and activities (lunch, etc) the onboarding with activities for the new employee. HR can add and meetings Tap on onboarding Taps on employee name Schedule activities and Add event things too. meetings Home Page New employee coming

### 04 User flow

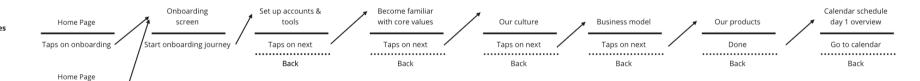
Taps onboarding process

In order to understand better the set of steps for each persona and each task I did a user fow for the HR, for the Manager and for the new employee

New employee sets up account with "software" Pre-onboarding

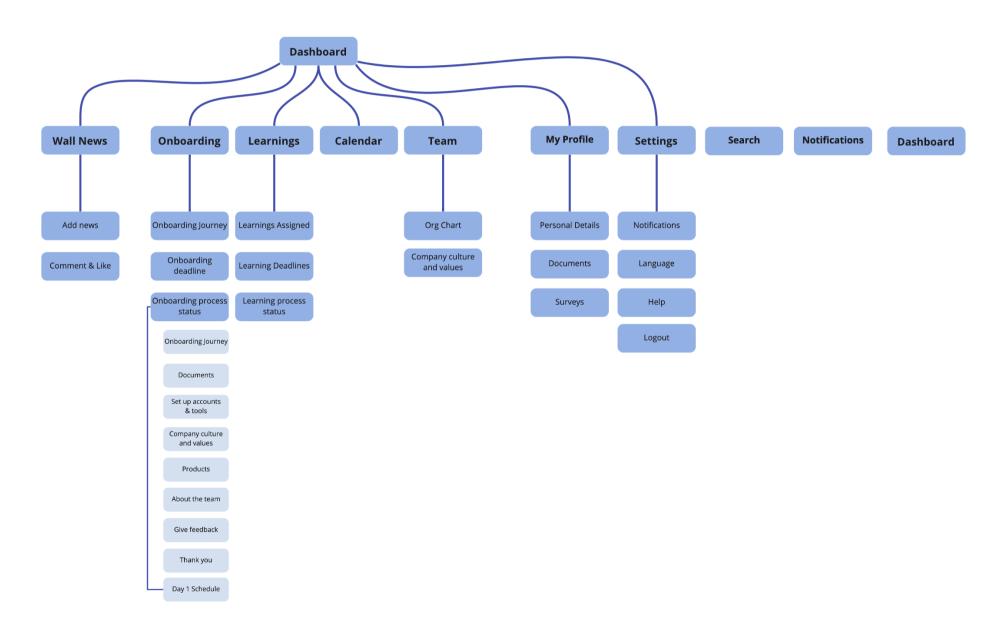


New employee completes Onboarding Journey



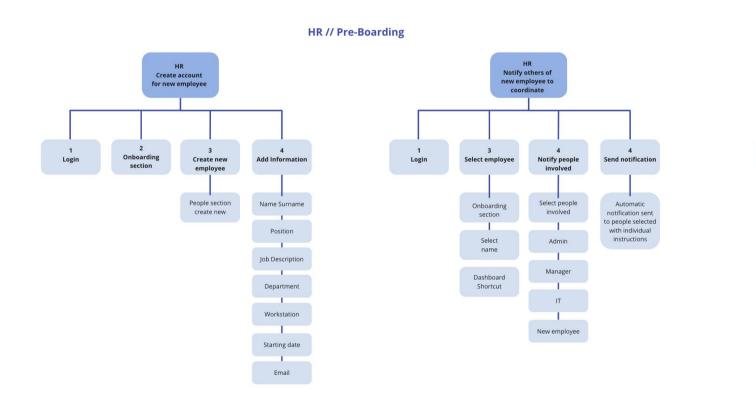
## 05 Site map

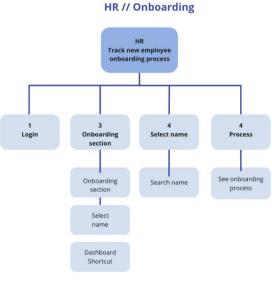
I did a hierarchical diagram of the website to show the features and different paths of navigation.



### 06 User Flow Hierarchical

To help me understand and analyse better the different user flows I did a hierarchical flow for HR people, for manager and for new employees. It also helped me to see the connection of the different flows.

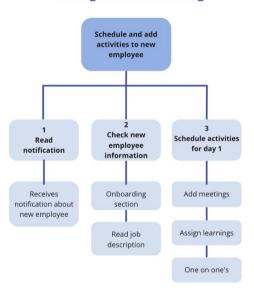




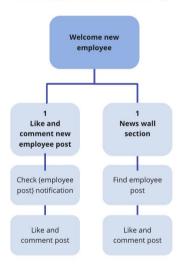
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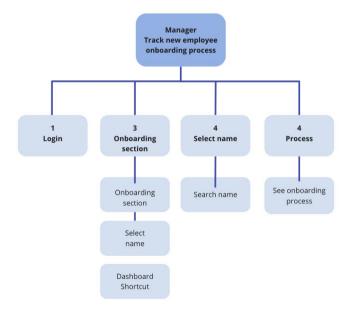
#### Manager // Pre-Boarding



#### Manager // Pre-Boarding

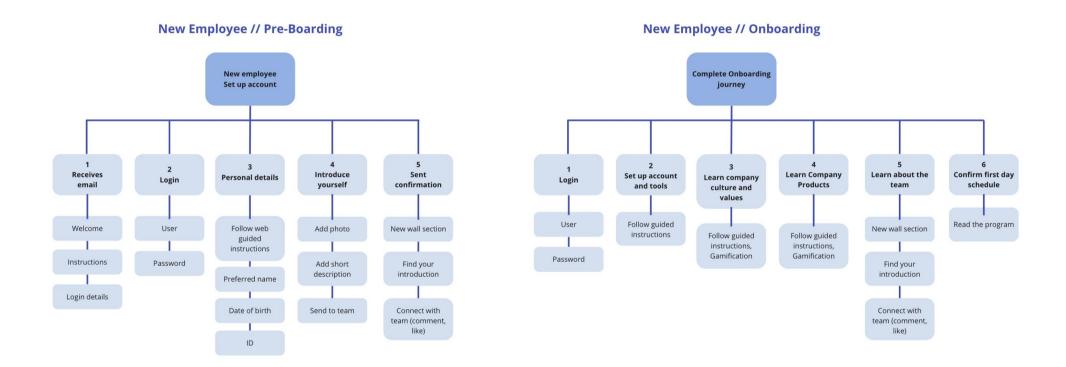


#### Manager // Onboarding



### 06 User Flow Hierarchical

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# Design Process

```
01 Brand
```

- 02 Style Tile
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### 01 Brand



Coligo is a Latin word that means Unify

The concept of the logo is inspired by river rocks. The symbolism of stones centers on ideas of stability and permanence.

The sound of the word also **reminds us of colleagues** 

## 02 Style Tile



### **Brand Attributes**

**Professional** 

Engaging

**Functional** 

Intuitive

Collaborative



This is a main title

**Poppins** 

Start







### 03 Problem statement

Our (customer) new employees are feeling overwhelmed and lost because they don't receive a clear planification and don't feel guided and supported during the process, if we can solve this problem, it would impact new employees and HR/Managers positively by/because they will be more time efficient, organised and confident.

It would also benefit our business by/because it will make the process easier and individualised for each employee and will communicate professionalism and create engagement to make the employee feel valued.

#### 04 Persona

#### **Victoria Planas**

Age 36 years old

Job Human Resources

Status Married + 1 kid

Location Sant Cugat, Barcelona



If you don't have a good onboarding it can create bad habbits and low expectations

#### Goals

Leave work in time to have more hours with my kid

Find a better way to organise at work to feel less stressed

Stay up to date with technology and keep learning

#### **Frustrations**

Feeling like I am loosing my time **repeating tasks** at work

When companies don't understand the value of the onboarding process

Not being in control of the situation

#### 04 Persona

#### **Mathew Taylor**

Age 42 years old

Job **Marketing Manager** 

Status **Married** 

Location Barcelona



Productive but I get frustrated when I can't manage to do so

#### Goals

Be **more effecient** at work and spend time with what matters

Invest more time with the team and help them be more productive

**Find time** to exercise and stay fit

#### **Frustrations**

Not having a good plan to follow

Not being able to provide the same experience to new employees in my team Not meeting deadlines

#### 04 Persona

#### **Cristina Moreno**

Age 28 years old

Job **Marketing Analyst** 

Status **Single** 

Location Barcelona



! I am passionate about the things that I believe in

#### Goals

Be part of a company to

work where I can grow and feel valued

Find **balance between work and personal life** 

Find a company to that has a great environment to work

#### **Frustrations**

Work in "old schoold" kind of companies

Uncertain and unpredictable situations

**Loosing my phone** when I need it

#### 05 Scenario



#### Cristina Moreno New Employee

Cristina has been working in the same company for 3 years and she is looking for bigger and new challenges. **She has accepted a new job in a company in Barcelona.** 

She is really excited about it and feels very motivated but she is also a bit worried about fitting in the company and meet mutual expectations. She is starting in two weeks.

Website Landing Page



Why Coligo

About Coligo Resources

English & Login

#### A more effective and individual onboarding experience

Coligo is all you need to provide HR teams and Managers the tool to speed up the onboarding process, automatising it at the same time that making it customized and unique for each new

Request a Demo



66 How an employee initially perceives a company has a huge impact on how long they will stay

Structured & **Automatised** Process

Coligo offers HR Teams and Managers an easy way to have a structured onboarding program and automatise the steps of the process to be more time efficient

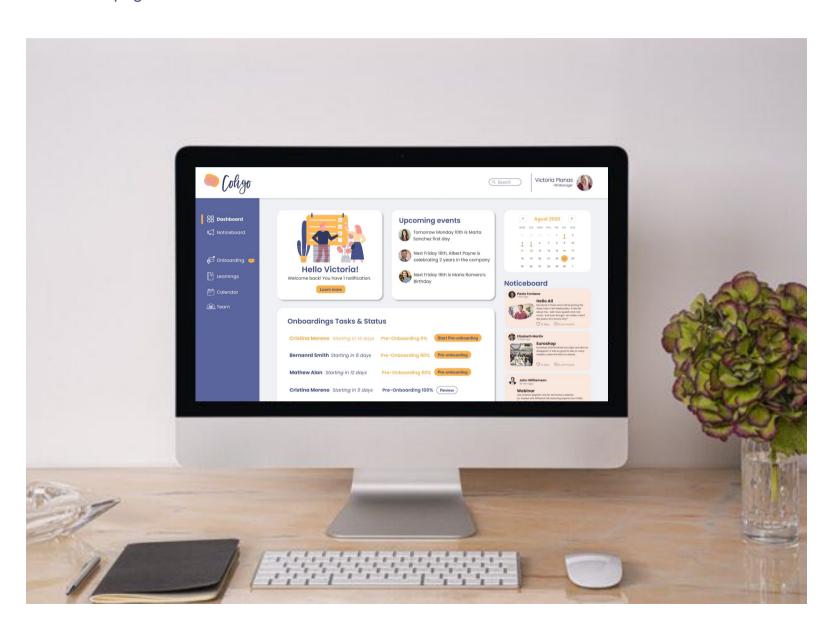
Customised & individual onboarding

Not all onboardings can be exactly the same. That's why with Colego you will be able to customise each onboarding in an easy way

**Engagement &** Value new employees

Colego gives you the tools to make your new employees feel valued and engaged with the company and the team since the pre-onboarding.

Dashboard Home page



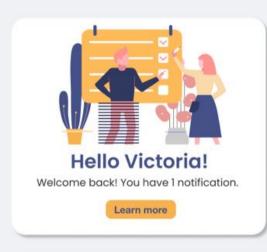
Dashboard Home page

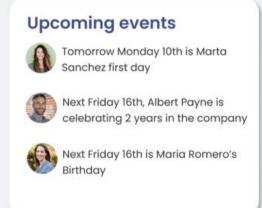








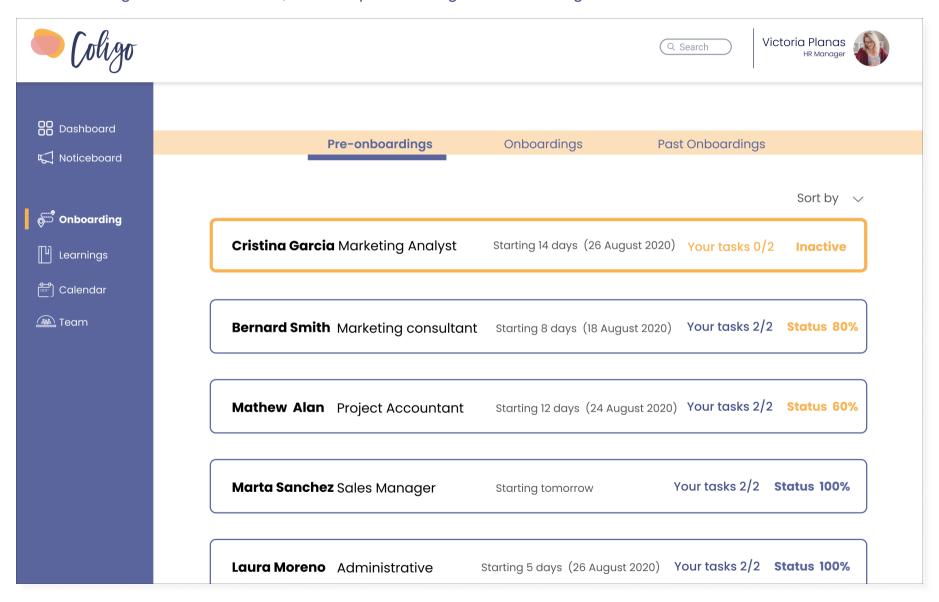




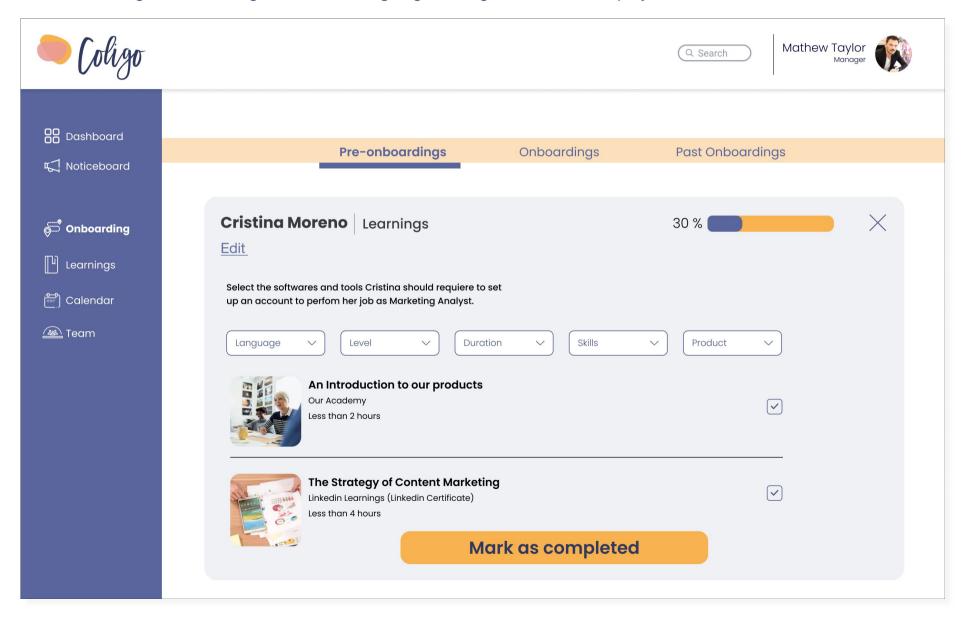




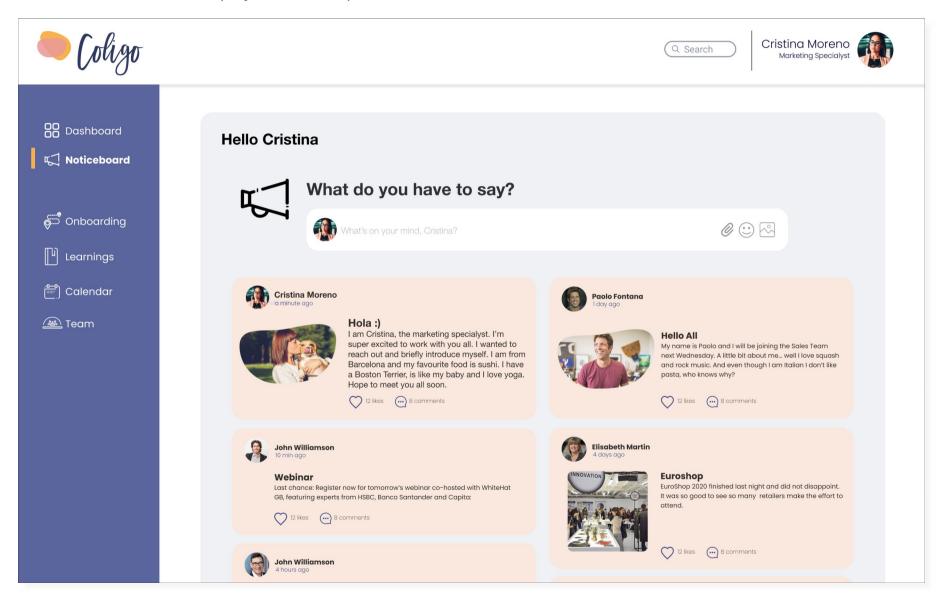
Onboarding - From HR account, list of all pre-boarding and onboardings



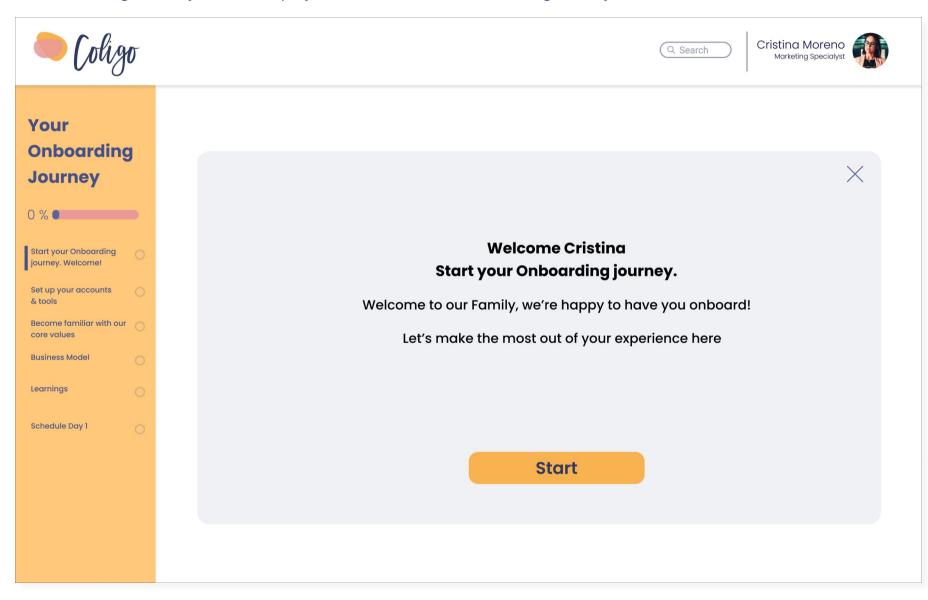
Onboarding - From Manager account, assigning learnings for the new employee



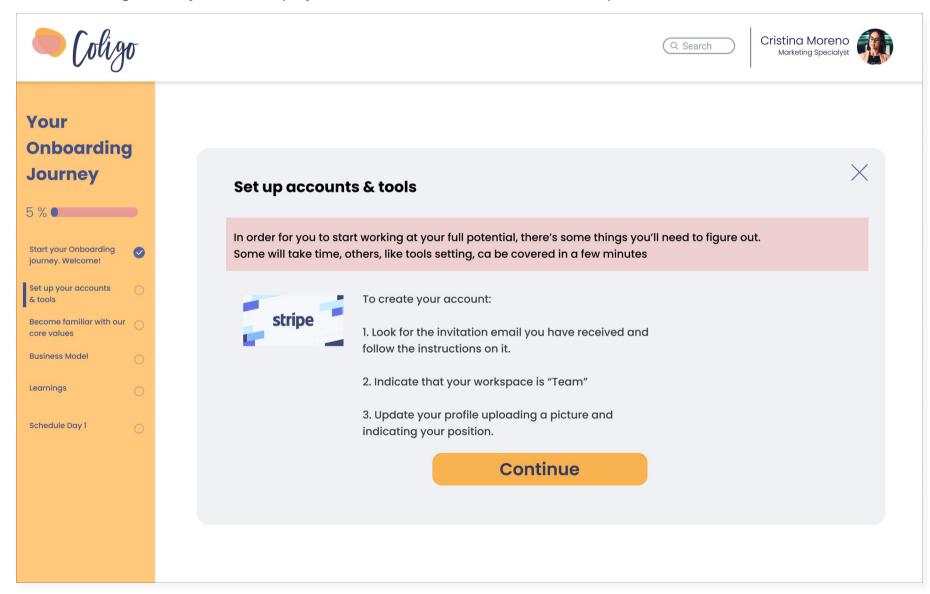
Noticeboard - From employee account, posts and news



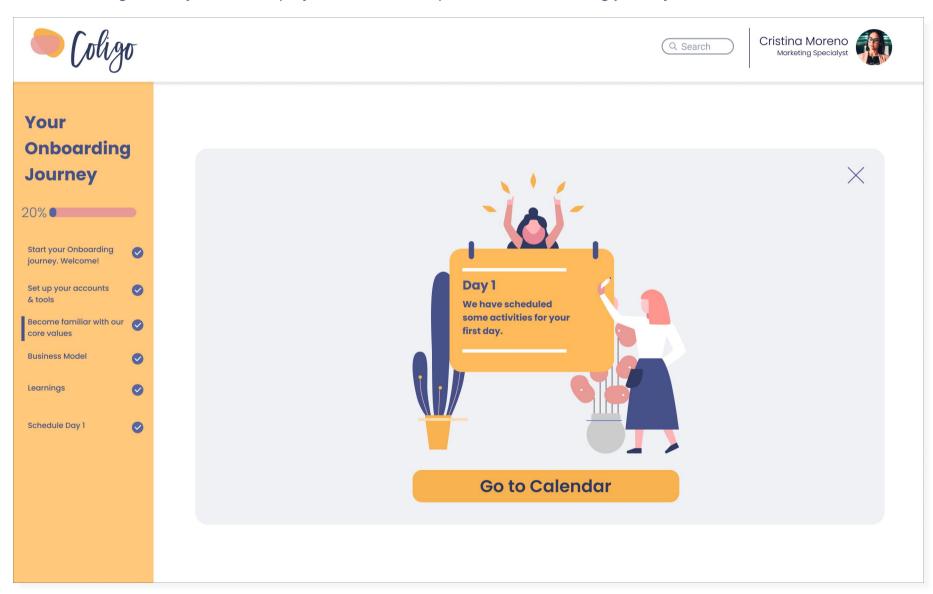
Onboarding Journey - From employee account, start of onboarding on Day 1



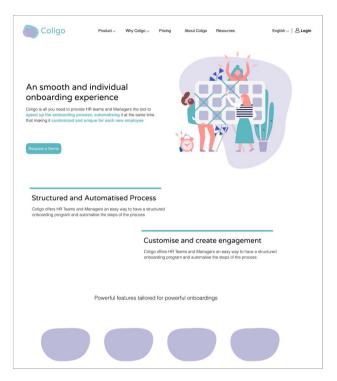
Onboarding Journey - From employee account, create accounts and set up softwares

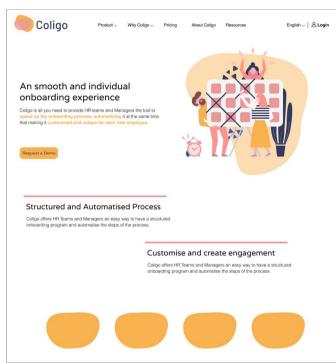


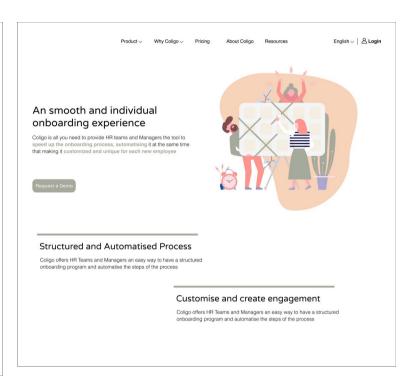
Onboarding Journey - From employee account, completion of onnboarding journey



# 07 The Process Design Variations























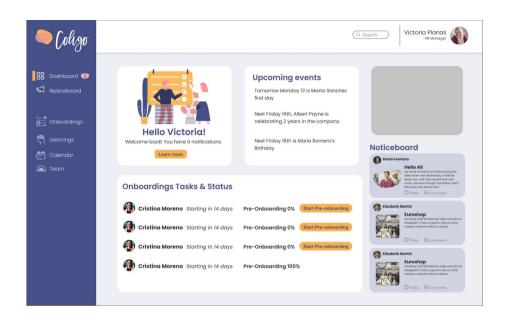


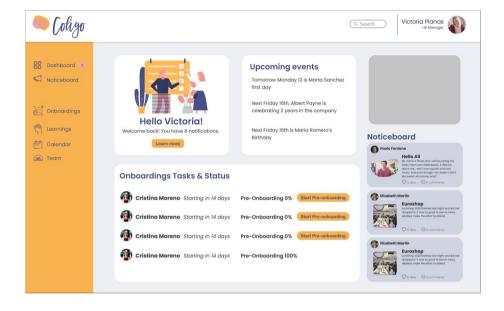


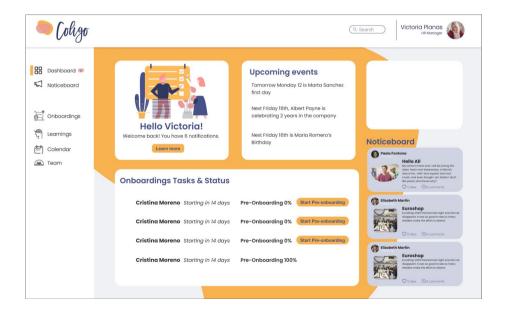


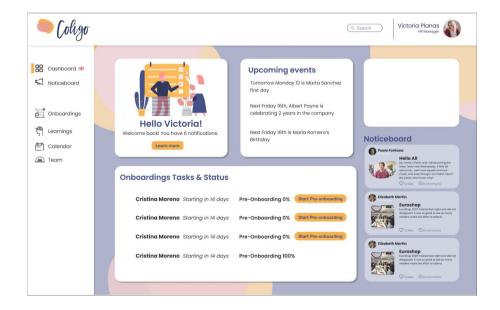
Primary colour Secondary colours Neutral colours

# 07 The Process Design Variations



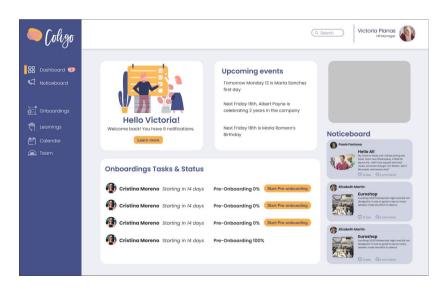






### 08 The Process Desirabiliy Test





Selected option, 63%

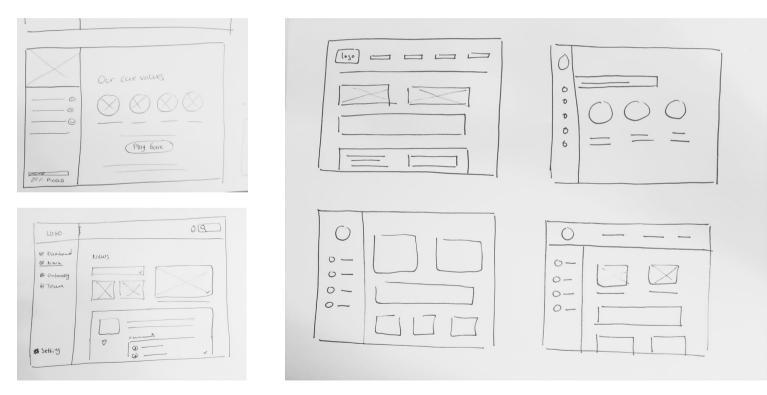
#### **Brand Attributes**

Engaging
Functional
Collaborative
Intuitive
Professional

# Most selected Attributes (results from test)

- EngagingClean
- ✓ Functional
- ✓ Collaborative
- ✓ Intuitive
- Professional

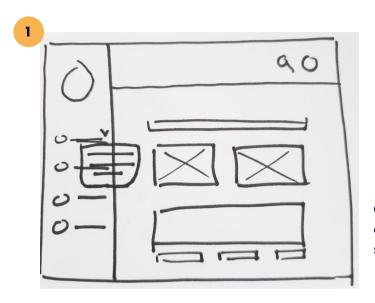
The process of the design layout went from low fidelity prototypes, to mid fidelity and finally Hi fidelity. I did 4 iterations and 6 user tests with participants to validate the prototype and analyse what was working and where the participants where struggling to complete a task.



First sketches ideation

#### HR & Manager screen for employees onboardings

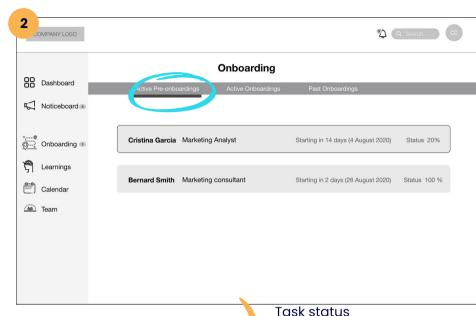
using tick

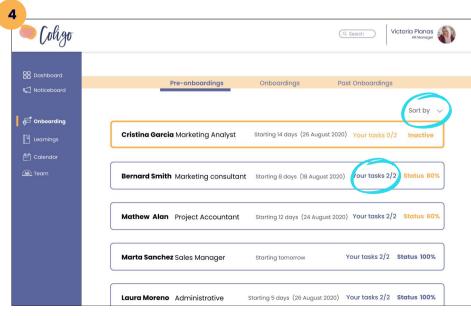


Submenu was not clear.



Consistency and standars

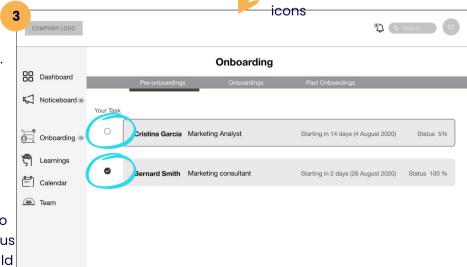




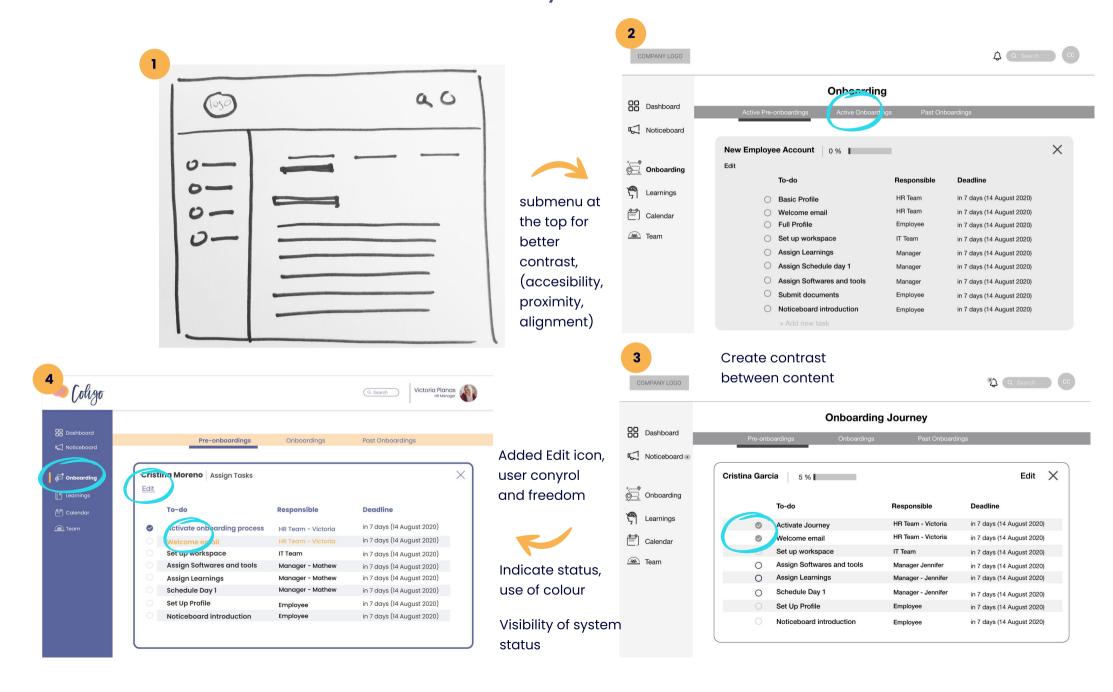
Add sort by. Users Freedom & control

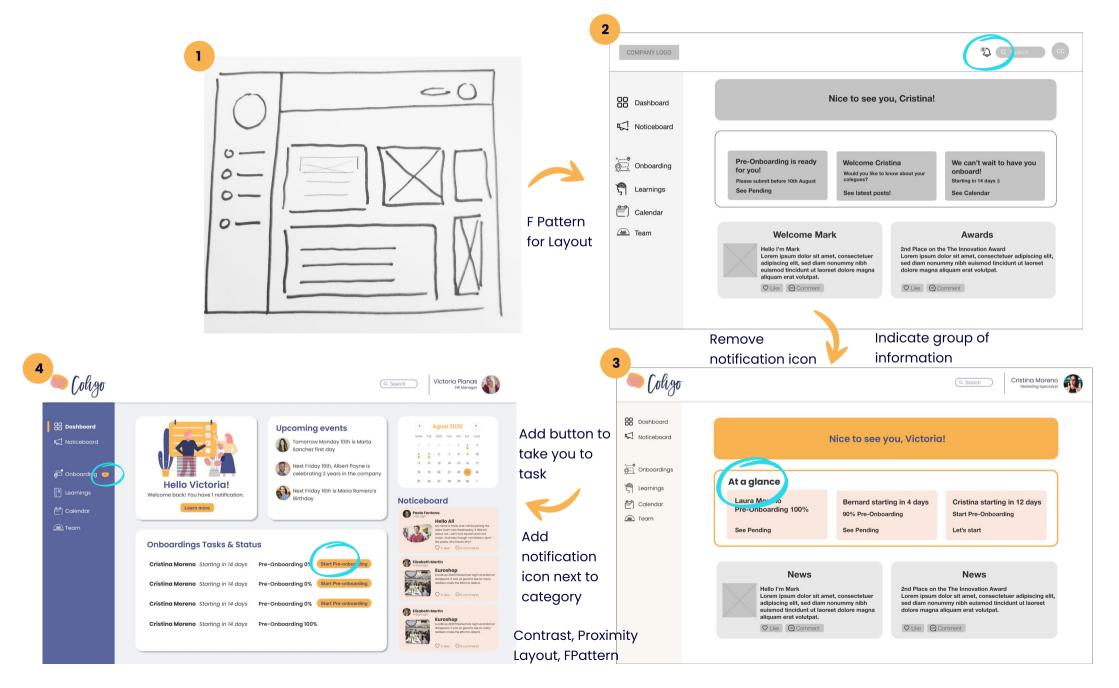


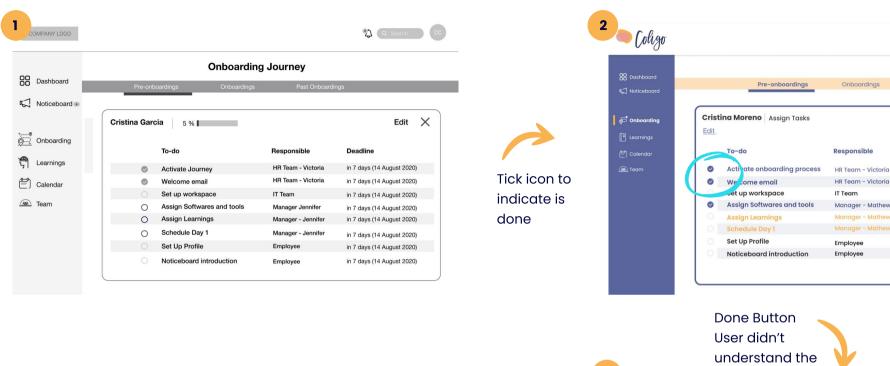
Move task status next to process status so users could find it

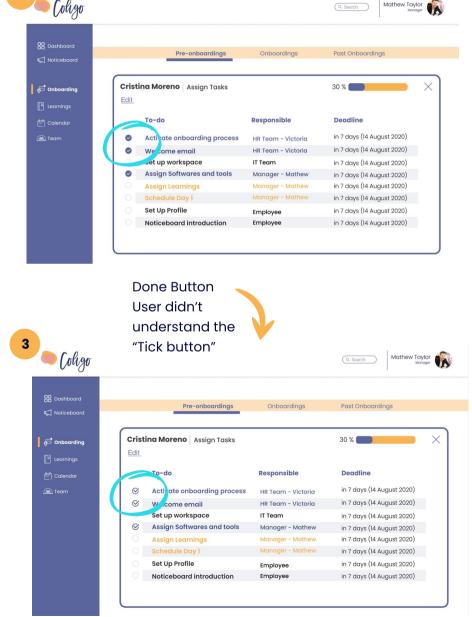


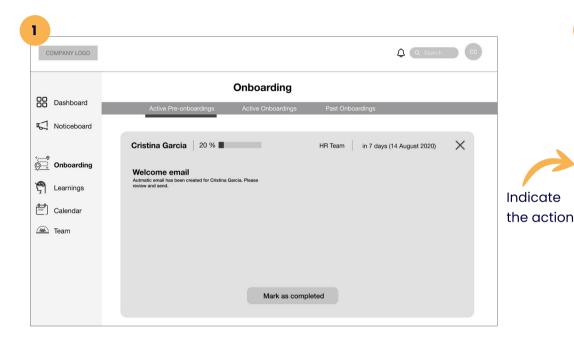
#### HR & Manager screen, list of tasks and status

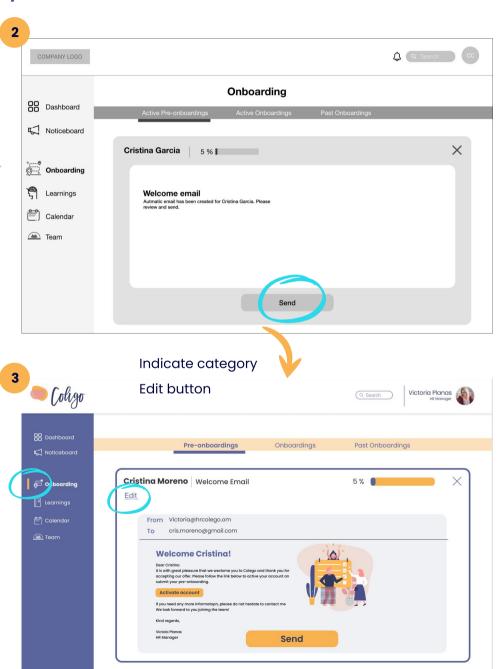












### 10 Next Steps

- 1. Test with more users and Iterate
- 2. Continue MVP development according to user tests
- 3. Launch with the most valued features
- 4. Test it for longer periods in real scenario
- 5. Get feedback after a few months from users and maybe adjust/add features, to complete the product



